Everything the EAIE does is in support of individuals involved in the internationalisation of their institutions. 2015 was a very successful year, made possible by all those in our community who continue to share their skills and experience. On behalf of the Board and everyone at the EAIE, I am pleased to share our year in review.”

— Laura Howard, EAIE President
EAIE Glasgow 2015’s wealth of nations has left a wealth of impressions and memories. I saw my home city with new eyes!

— Jeanne Sanderson, University of Oslo, Norway
STARTING THE CONVERSATION

Looking at the interconnectedness of economies and the wealth of knowledge within Europe and beyond.

5000+ PARTICIPANTS

88 COUNTRIES

41% NEWCOMERS
OVERVIEW

MAIN PROFESSIONAL INTERESTS OF PARTICIPANTS (TOP 7)

23% International office management
21% Strategic partnerships & networks
8% Marketing
8% Student services
7% Programme management
6% Development cooperation
6% Admissions/ Credential evaluation

TOP 10 COUNTRIES ATTENDING
1. United Kingdom
2. Netherlands
3. Germany
4. France
5. USA
6. Sweden
7. Finland
8. Norway
9. Japan
10. Denmark

90% very to somewhat satisfied with the Exhibition

NEW CONFERENCE APP
Not only does the EAIE Academy give valuable insights in higher education, it also provides you the tools to implement those ideas in your own organisation.”

— Christiane van Dorsselaer, NHTV Breda University of Applied Sciences, the Netherlands
1 WEEK OF INTENSIVE TRAINING

RIGA
20–24 APRIL 2015

VENICE
16–20 NOVEMBER 2015

231 PARTICIPANTS FROM
30 COUNTRIES
36 TRAINERS FROM
12 COUNTRIES

22 COURSES

8 WEBINARS
16 PRESENTERS
226 PARTICIPANTS FROM
39 COUNTRIES
Through your efforts to put pen to paper or fingertips to keyboard, we’re able to sustain a rich and vibrant conversation all year long.”

— Laura Rumbley, Publications Committee Chair
The EAIE’s *Occasional Paper* series comes to an end with a state-of-the-art examination of international alumni developments and dynamics from a range of perspectives, edited by Gretchen Dobson.
The EAIE’s flagship member magazine, *Forum*, continued to approach a single issue from multiple angles and a range of geographies.
ONLINE

We laid the groundwork for our brand new mobile-responsive website, focusing more on the people and resources that our community is all about.
NEW RESPONSIVE WEBSITE

Community section
Honours the individual efforts that make our work possible

Resources corner
Extensive library containing the EAIE’s long history of publications

Non-members can read descriptions and download sample articles for free
PROJECTS & ADVOCACY

The EAIE is taking big steps toward its ambition of driving developments in the field and being the recognised European gateway to knowledge acquisition in international higher education”

— Leonard Engel, Executive Director
THE EAIE BAROMETER: INTERNATIONALISATION IN EUROPE

Published based on data from 2411 internationalisation professionals from 1500 HEIs in 33 countries. It was the first study to show the impact of institutional, national and European level policies and the knowledge, and skill needs of practitioners.

NEW EAIE KNOWLEDGE DEVELOPMENT TASK FORCE

Established to advise the EAIE on current trends and future developments in the field and recommend ways to further develop knowledge within the EAIE.

EUROPEAN PARLIAMENT STUDY ON INTERNATIONALISATION OF HIGHER EDUCATION

Led by Universita Cattolica del Sacro Cuore – Centre for Higher Education Internationalisation (CHEI) together with the EAIE and the International Association for Universities (IAU), this study incorporated the European and national results of the EAIE Barometer report.

BLOG SERIES ON THE REFUGEE CRISIS IN EUROPE

Highlighted some of the positive ways in which higher education can impact the lives of refugees entering Europe. Contributors from across the continent introduced some common challenges and gave insights into existing best practices throughout Europe.
OUR MEMBERS

The EAIE community has provided me with so much over the years: a professional approach to internationalisation, connections for me and my institution and above all, several true friends.”

— Maria Dudas, Óbuda University Centre for International Mobility, Hungary, EAIE member since 2001
2871 MEMBERS (5% INCREASE FROM 2014)

77 COUNTRIES

32.5% NEW MEMBERS

19 PAIRS OF MENTORS/MENTEES

50 CONFERENCE SESSION EVALUATORS

100+ VOLUNTEER LEADERS
Institutional Award for Innovation in Internationalisation
Georg-August-Universität Göttingen, Germany

Bo Gregersen Award for Best Practice
Isabell Majewsky Anderson, University of Edinburgh, Scotland

President’s Award
Herman de Leeuw, Dienst Uitvoering Onderwijs (DUO), the Netherlands

Constance Meldrum Award for Vision and Leadership
Siegbert Wuttig, Formerly German Academic Exchange Service (DAAD), Germany

Rising Star Award
Frank Haber, Jacobs University Bremen, Germany

Rising Star Award
Edyta Lachowicz Santos, University of Economics in Katowice, Poland
The EAIE is organised in 15 Expert Communities (ECs) where professionals can connect with others who share their expertise. We’ve given them new names which better correspond with the areas you work in and reflect our broad, diverse community.

THEN
1. Access & Inclusion in international higher education (ACCESS)
2. Admissions Officers and Credential Evaluators (ACE)
3. International Alumni Relations (INTAL)
4. Economics and Business Studies (EBS)
5. Educational Cooperation with Developing Countries (EDC)
6. Employability skills, graduate careers and international internships (EMPLOI)
7. Management of Programmes in Lifelong Education (MOPILE)
8. Psychological Counselling in Higher Education (PSYCHE)
9. Health Internationalisation (HI)
10. Internationalisation at Home (IaH)
11. Languages for Intercultural Communication and Mobility (LICOM)
12. Marketing and Recruitment (M&R)
13. Study Abroad and Foreign Student Advisers (SAFSA)
14. International Relations Managers (IRM)
15. Network of European Summer Schools (NESS)

NOW
1. Access and Diversity
2. Admission and Recognition
3. Alumni Relations
4. Business Education
5. Cooperation for Development
6. Employability
7. European Programme Management
8. Guidance and Counselling
9. Health and Welfare Education
10. Internationalisation at Home
11. Language and Culture
12. Marketing and Recruitment
13. Mobility Advising
14. Strategy and Management
15. Summer Schools
THANK YOU
THANK YOU
TO THE FOLLOWING INDIVIDUALS FOR THEIR CONTRIBUTION AND SUPPORT TO THE ASSOCIATION IN 2015

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Frank Haber, Jacobs University Bremen, Germany
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Alenka Flander, CMEPIUS, Slovenia
Fiona Hunter, Università Cattolica del Sacro Cuore, Italy
Jenny Lee, University of Arizona, USA
Stefan Popenici, University of Melbourne, Australia
Timothy Rogers, International Higher Education Consultants UK, UK
Michael Woolf, CAPA, UK

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THANK YOU
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GOLD SPONSORS
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- University College of Northern Denmark (UCN); Hobsons;
- border concepts; Coventry University

THANK YOU
TO THESE UNIVERSITIES FOR THEIR SUPPORT OF THE 2015 EAIE ACADEMIES
We strive to ensure the overall financial sustainability of the Association and our financial situation continues to enable us to be more ambitious.
Balance sheet on 31 December 2015

<table>
<thead>
<tr>
<th>ASSETS (EUR)</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>FIXED ASSETS</td>
<td>641,473</td>
<td>218,122</td>
</tr>
<tr>
<td>CURRENT ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>246,648</td>
<td>238,995</td>
</tr>
<tr>
<td>Cash</td>
<td>5,515,713</td>
<td>5,028,328</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td>5,762,361</td>
<td>5,267,324</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>6,403,835</td>
<td>5,485,446</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EQUITY AND LIABILITIES (EUR)</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>EQUITY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retained earnings prior years</td>
<td>4,822,087</td>
<td>3,607,959</td>
</tr>
<tr>
<td>Result current year</td>
<td>789,799</td>
<td>1,214,128</td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total equity and liabilities</strong></td>
<td>6,403,835</td>
<td>5,485,446</td>
</tr>
</tbody>
</table>

Income and Expenditure Statement on 31 December 2015

<table>
<thead>
<tr>
<th>INCOME (EUR)</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conference, exhibition, Professional Development Programme</td>
<td>5,346,876</td>
<td>4,796,976</td>
</tr>
<tr>
<td><strong>MEMBERSHIP DUES &amp; SERVICES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fees and services</td>
<td>608,589</td>
<td>592,362</td>
</tr>
<tr>
<td><strong>OTHER INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>143,693</td>
<td>177,673</td>
</tr>
<tr>
<td><strong>TOTAL INCOME</strong></td>
<td>6,099,158</td>
<td>5,567,011</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURE (EUR)</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conference, exhibition, Professional Development Programme</td>
<td>2,271,741</td>
<td>1,882,951</td>
</tr>
<tr>
<td><strong>MEMBERSHIP SERVICES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fees and services</td>
<td>202,341</td>
<td>103,255</td>
</tr>
<tr>
<td><strong>OVERHEAD COSTS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2,835,277</td>
<td>2,366,677</td>
</tr>
<tr>
<td><strong>TOTAL COSTS</strong></td>
<td>5,309,359</td>
<td>4,352,883</td>
</tr>
<tr>
<td>Operating income</td>
<td>789,799</td>
<td>1,214,128</td>
</tr>
<tr>
<td><strong>RESULT</strong></td>
<td>789,799</td>
<td>1,214,128</td>
</tr>
</tbody>
</table>
The EAIE is the European centre for knowledge, expertise and networking in the internationalisation of higher education. As a member-led association, our mission is to help our members succeed professionally and to contribute to developments in international higher education from a European perspective.

www.eaie.org