Thanks to the dedication of our members and the wider EAIE community, 2016 was a year of growth, inspiration and forward thinking.

EAIE membership persistently increases 5-10% each year and at the close of 2016 consisted of over 3000 international higher education professionals committed to fostering mutual understanding. With 2016 being an election year, we said goodbye to the 2014–2016 leadership and welcomed a new group of volunteer leaders to guide the Association into the future. This newly elected group will steer the implementation of the recently launched 2016–2020 strategy, an ambitious plan containing four clear goals that contribute to responsible international higher education and the EAIE’s role in shaping this agenda.

Our community continued to grow in 2016, sharing ideas and best practices and learning from one another. The EAIE Academies in Bucharest and Tenerife provided participants with 21 courses through which they received the skills and training they needed to develop in their careers. We have great ambitions to develop our online learning activities and offer more content to a larger audience. In 2016 we took steps to boost this development by making our webinars free of charge.
Sustaining rich and vibrant conversations about the most important issues in our field is the key to inspiring innovation and development. In addition to stimulating dialogue through the EAIE blog, our Conference Conversation Starter series and thematic issues of Forum magazine, we launched a brand new resource, Pathways to Practice. This e-publication series offers practical and easily implementable ideas for international educators on various topics. We also organised a Spotlight Seminar to address the refugee crisis in Europe, bringing higher education practitioners together to discuss innovative and inclusive ways of integrating refugees into their institutions.

The 28th Annual EAIE Conference and Exhibition in Liverpool, UK was particularly inspiring, attracting more than 5200 higher education professionals from 85 countries. During the course of four days, participants attended a wide range of sessions, workshops and plenaries where we imagined solutions to some of the key issues affecting our field today including the refugee crisis, Brexit and possibilities offered by technology. We also honoured the 2016 EAIE Award winners, an inspiring group whose commitment to fostering international partnership and exchange shone brightly in the last year.

It’s because of the incredible individuals in our community that we’re able to accomplish all that we do. It’s because of the desire to grow together and inspire each other that we’re able to drive responsible international higher education. Thank you for being part of our community in 2016.

2016–2018 EAIE Board
EAIE 2016-2020 STRATEGY

DRIVING RESPONSIBLE EUROPEAN INTERNATIONAL HIGHER EDUCATION

ENSURE THE VIABILITY OF THE EAIE

STRENGTHEN OUR COLLABORATIVE COMMUNITY

EQUIP AND INSPIRE PROFESSIONALS

BE THE VOICE OF PROFESSIONALS
EAIE IN NUMBERS

EAIE ACADEMY
- 250+ PARTICIPANTS
- 29 COUNTRIES

EAIE MEMBERSHIP
- 3000+ MEMBERS
- 94 COUNTRIES

EAIE SPOTLIGHT SEMINAR
- 130+ PARTICIPANTS
- 19 COUNTRIES
2016 EAIE AWARD WINNERS

Bo Gregersen Award for Best Practice
Serge Sych, Central European University, Hungary

Constance Meldrum Award for Vision and Leadership
Jo Ritzen, Formerly President Maastricht University and Minister of Education, Culture and Science, the Netherlands

Institutional Award for Innovation in Internationalisation
University of Porto, Portugal

Rising Star Award
Ceren Genç, Turkey

Tony Adams Award for Excellence in Research
Betty Leask, La Trobe University, Australia

Transatlantic Leadership Award
Peter Kerrigan, German Academic Exchange Service (DAAD), USA

President’s Award
Duleep Deosthale, Admission Table, USA
THANK YOU
TO THE FOLLOWING INDIVIDUALS FOR THEIR CONTRIBUTION AND SUPPORT TO THE ASSOCIATION IN 2016

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Arnold Persoon, Study Group, the Netherlands

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Serge Sych, Central European University, Hungary
Els van der Werf, Hanze University of Applied Sciences, the Netherlands
Edwin van Rest, StudyPortals, the Netherlands
THANK YOU
TO THE FOLLOWING INDIVIDUALS FOR THEIR CONTRIBUTION AND SUPPORT TO THE ASSOCIATION IN 2016

EXPERT COMMUNITIES

Access and Diversity
Ann Heelan (Chair), Association of Higher Education Access and Disability, Ireland
Nadia D’Alton, University College Dublin, Ireland
Agnes Fazekas, Eötvös Loránd University, Hungary

Admission and Recognition
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Amy Fishburn, AI Khawayan University, Morocco
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Eric Thaler, University of Basel, Switzerland
Elke van der Valk, Fontys University of Applied Sciences, the Netherlands

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THANK YOU
TO ALL THE OTHER INDIVIDUALS WHO VOLUNTEERED THEIR TIME IN 2016

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Michael Woolf, CAPA, UK
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THANK YOU
TO THESE UNIVERSITIES FOR THEIR SUPPORT OF THE 2016 EAIE ACADEMIES
2016 Financial Report

+3% Total Revenue
+6% Membership Fees
+8% Exhibition Revenue

Balance sheet on 31 December 2016

<table>
<thead>
<tr>
<th>ASSETS (EUR)</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>FIXED ASSETS</td>
<td>434,913</td>
<td>641,473</td>
</tr>
<tr>
<td>CURRENT ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>405,484</td>
<td>246,648</td>
</tr>
<tr>
<td>Cash</td>
<td>6,065,472</td>
<td>5,515,713</td>
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<tr>
<td>Total current assets</td>
<td>6,470,956</td>
<td>5,762,361</td>
</tr>
<tr>
<td>TOTAL ASSETS</td>
<td>6,905,870</td>
<td>6,403,835</td>
</tr>
<tr>
<td>EQUITY AND LIABILITIES (EUR)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>EQUITY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retained earnings prior years</td>
<td>5,611,886</td>
<td>4,822,087</td>
</tr>
<tr>
<td>Result earnings current year</td>
<td>502,459</td>
<td>789,799</td>
</tr>
<tr>
<td>Total</td>
<td>6,114,345</td>
<td>5,611,886</td>
</tr>
<tr>
<td>CURRENT LIABILITIES</td>
<td>791,525</td>
<td>791,949</td>
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<tr>
<td>TOTAL EQUITY AND LIABILITIES</td>
<td>6,905,870</td>
<td>6,403,835</td>
</tr>
</tbody>
</table>

Income and Expenditure Statement on 31 December 2016

<table>
<thead>
<tr>
<th>INCOME (EUR)</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conference, Exhibition, Professional Development Programme</td>
<td>5,454,726</td>
<td>5,346,876</td>
</tr>
<tr>
<td>MEMBERSHIP</td>
<td></td>
<td></td>
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<tr>
<td>Dues and services</td>
<td>644,809</td>
<td>608,589</td>
</tr>
<tr>
<td>OTHER INCOME</td>
<td>158,319</td>
<td>143,693</td>
</tr>
<tr>
<td>TOTAL INCOME</td>
<td>6,257,854</td>
<td>6,099,158</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURE (EUR)</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conference, Exhibition, Professional Development Programme</td>
<td>2,282,348</td>
<td>2,271,741</td>
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<tr>
<td>MEMBERSHIP</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dues and services</td>
<td>174,674</td>
<td>202,341</td>
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<tr>
<td>OTHER COSTS</td>
<td>3,144,220</td>
<td>2,835,277</td>
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<tr>
<td>TOTAL COSTS</td>
<td>5,601,242</td>
<td>5,309,359</td>
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<tr>
<td>Earnings Before Income Tax</td>
<td>656,612</td>
<td>789,799</td>
</tr>
<tr>
<td>Income Tax</td>
<td>154,153</td>
<td></td>
</tr>
<tr>
<td>RESULT</td>
<td>502,459</td>
<td>789,799</td>
</tr>
</tbody>
</table>
The EAIE is the European centre for knowledge, expertise and networking in the internationalisation of higher education. As a member-led association, our mission is to help our members succeed professionally and to contribute to developments in international higher education from a European perspective.

www.eaie.org